# COMBI

Communication for Behavioural Impact

# TOOLKIT

Field workbook for COMBI planning steps in outbreak response







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### Overview of COMBI Planning Steps

The COMBI planning cycle for outbreak response consists of seven steps. This workbook contains tools, templates and checklists which can be used during the seven-step COMBI planning cycle.

Each step has accompanying tools which are not in any particular order. Before using the tools, it is important to understand their purpose and choose those that are most relevant to the requirement and context. In an event, you will have to set priorities and decide which combination of tools are applicable to achieve the desired results.

This document supports the implementation of the COMBI planning steps and tools contained in the main toolkit. This is your field workbook, a handheld guide for "doing" COMBI in the field. Refer to section 3 of the main COMBI document for detailed explanation and guidance on how to use the tools.

The tools outlined on the next page (See Table 1, page 4). will help you gather data relevant to outbreaks rapidly.

- Tools 1–7 will help you assess what already exists
- Tools 8–10 will help you collect information during a rapid situational market analysis
- Tools 11–17 will help you to organize, analyse and use the collected information.

| Step   | Tool   | Outcome   |  |
|--|--|---|--|
| Programme, management and administrative response structure                        | Tool 1: Reflective questions for assessing<br>the organizational context of outbreak<br>management and response  |   |  |
|  | Tool 2: Identifying stakeholders   |   |  |
|  | Tool 3: Mapping existing expertise and capacity  |   |  |
|  | Tool 4: Frequently asked questions about monitoring and evaluation   |   |  |
| COMBI planning step  |  |   |  |
| Step 1. Identify the preliminary   | Tool 5: Preliminary behavioural objectives   | Preliminary behavioural   |  |
| behavioural objectives   | Tool 6: Risk factors in the sociocultural context  | objectives  |  |
|  | Tool 7: Environmental scanning   |   |  |
| Step 2. Conduct a rapid situational  | Tool 8: Tips for interviewing  | Barriers and facilitating<br>factors for adopting<br>prevention and control<br>measures; what<br>communication can and<br>cannot do |  |
| market analysis  | Tool 9: Checklist for conducting a situational market analysis   |   |  |
|  | Tool 10: Semi-structured interviews  |   |  |
| Step 3. Refine the behavioural objectives, state your communication objectives     | Tool 11: HIC-DARM Tool 12: Template for channels and settings Tool 13: Communication and non- communication issues   | Behavioural and communication objective   |  |
| Step 4. Design an overall strategy   | Tool 14a: Restated behavioural objectives<br>Tool 14b: Restated communication objectives   | A strategy  |  |
| Step 5. Prepare implementation plans and budgets                                   | Tool 15: Detailed implementation plan<br>Tool 16: Monitoring table<br>Tool 17: Monitoring implementation plan  | Detailed implementation plans for the strategy and for monitoring and evaluation  |  |
| Step 6. Implement and monitor the strategy, identify trends and adapt if necessary | Apply tools 15 - 17  | Feedback and adjustment to the strategy   |  |
| Step 7. Evaluate once the outbreak is over   | Tool 4: Frequently asked questions about monitoring and evaluation Tool 10: Semi-structured interviews Tool 16: Monitoring table Tool 17: Monitoring implementation plan | Impact, lessons learnt and good practice  |  |

# Tools for Understanding Organizational Context

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#### 4 COMBI Field workbook

#### Tool 1. Reflective questions for setting up behavioural and social interventions

- How do behavioural and social interventions match overall outbreak management and response? What kinds of behavioural and social interventions should be considered for this outbreak?
- What is the relation between the communication element and other behavioural and social interventions?
- Who is responsible for these components?
- Which partner institutions will be involved, and what are their areas of responsibility?
- What is the management and supervision structure?
- How can information be fed back to assist outbreak management decision-making?
- Who will provide administrative and logistic support?
- What is the existing human resource capacity, and what human resources are needed?
- What are the training requirements?
- Who are the stakeholders and what role can they play (strengths, weaknesses, opportunities and threats)?
- What type of formative research will be necessary?
- What organizations, projects and programmes might have useful information for outbreak control?
- How will you monitor and evaluate your activities?

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| Tool 2. Mapping stakeholders   |
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| Instructions: Describe and categorize stakeholders.  |
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| 'Primary' stakeholders (people who are ultimately affected by the outbreak, such as the beneficiaries and affected communities)  |
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| 'Secondary' stakeholders (people involved in planning and delivering outbreak response interventions including technical experts, outbreak managers, government sectors and departments, public and private agencies, health-care workers and hospital managers, nongovernmental organizations and social mobilization and communication partners e.g. community leaders, teachers, religious leaders, women's groups, business owners, older children). |
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#### **COMBI Field workbook**

| 'Tertiary' stakeholders (entities that are not directly affected but that could influence both primary and secondary stakeholders during the response and recovery, such as neighbouring countries, international |  |  |  |  |
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| media, tourists and the private sector)   |  |  |  |  |
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#### Tool 3. Identifying existing expertise and capacity

**Instructions**: What functions and skills will be required for planning and implementing your interventions? Take time to identify existing expertise that you could draw upon in terms of individuals and institutions and record your findings in the table below

| Expertise and capacity  | Yes | No | Contact information |
|---|-----|----|---------------------|
| Communication or social mobilization specialist, with emphasis on communication for behavioural and social behaviour impact |     |    |                     |
| Anthropological or social science research  |     |    |                     |
| Health promotion, health education, information, education and communication, social mobilization                           |     |    |                     |
| Extension and animal-health workers   |     |    |                     |
| Community development and outreach workers  |     |    |                     |
| Training and meeting facilitation   |     |    |                     |
| Material production and printing (e.g. graphic design, artist)  |     |    |                     |
| Media relations; writing and editorial capacity (print and broadcast, radio and television producers)                       |     |    |                     |
| Marketing and advertising   |     |    |                     |
| Monitoring and evaluation   |     |    |                     |
| Event planning and implementation and other logistics capacity  |     |    |                     |

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#### Tool 4: Frequently asked questions about monitoring and evaluation

#### Q1 When should I plan for monitoring and evaluation? Α1 Monitoring and evaluation planning is an integral part of COMBI and should start immediately, with formative research, definition of an adequate budget, human resources and processes for the further monitoring and evaluation components and phases. What if I do not have baseline data? Q2 A2 Start collecting data as soon as possible. As change may take some time, you may be able to compare your findings with data collected after the intervention has begun. Ask partners, local authorities and other agencies for relevant information that was collected in similar situations or for similar populations. Remember, some evaluation is better than none. What kind of budget should I dedicate to evaluation? Q3 А3 The budget depends on the size and scope of your project and the challenges you may face. As a general rule, the monitoring and evaluation budget should be around 5% and not more than 10% of the total project budget. What kinds of research, monitoring and evaluation methods should I use to collect information? Q4 These depend on the cultural context and the situation. For example, in some cultures, focus Α4 groups may be difficult to form, as people might be too intimidated to express their opinions in the presence of other community members. In this context, multiple in-depth interviews or anonymous guestionnaires before and after an event might be more appropriate. Tracking surveys remain the best method for monitoring behavioural results at various intervals, but other methods should also be considered. This manual includes examples of a variety of tools that are already used in COMBI. What is the ultimate measure of a successful COMBI intervention? Q5 Α5 While we monitor, discuss and evaluate intermediate steps and indicators, these are important only to give a COMBI specialist an idea of progress being made towards behavioural results. The ultimate measure of a successful COMBI intervention is achievement of the behavioural objectives, which contribute to improving public health outcomes of outbreaks. This reflects standard public health communication theories and practice. **NOTES**

## COMBI Planning Steps

#### **COMBI Planning Step 1**

#### Defining preliminary behavioural objectives

Tool 5. Defining preliminary behavioural objectives; understanding the context of interventions

| What are the epidemiological risk factors for exposure and transmission? | What interventions could reduce and prevent exposure and transmission? |
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#### State your top 3 preliminary behavioural objectives:

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#### Tool 6. Risk factors in the sociocultural context

**Instructions:** Using the tables below (tools 6 and 7), answer the guide questions to be able to identify all risk factors involved in the sociocultural context and conduct an environmental scan of the outbreak situation.

| What epidemiological risk factors have you identified? | What are current household practices in relation to the epidemiological risk factors? | What are the beliefs and values behind the practices? | What are the social or community norms related to the practices? |
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#### Tool 7. Environmental scanning

| Social and cultural issues                    | Economic issues | Political issues                         | Environmental issues       |
|---|-----------------|--|----------------------------|
| Religious and traditional beliefs and customs |                 | Politics, ethnicity, community relations | Geography, season, climate |
|   |                 |  |                            |
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#### **COMBI Planning Step 2**

#### Conduct a rapid situational analysis

**Instructions:** The following tools are here to help you with conduct a rapid analysis of the outbreak situation. You can employ all of the tools listed, or simply choose those that are appropriate in context.

#### **Tool 8: Tips for interviewing**

- Do pretest the interview schedule and questions beforehand for clarity and to make sure that the questions cannot be misunderstood as offensive or judgemental.
- Do introduce yourself, the reason for the interview and how the information will be used.
- Do try and establish a rapport with the interviewee.
- Do assure the interviewee that what is said will be treated with confidence.
- Do ask the interviewee if he or she minds if you take notes or tape the interview.
- Do record the exact words of the interviewee as far as possible.
- Do keep talking as you write the answers.
- Do keep the interview to the point.
- Do watch for answers that are vague and probe for more information.
- Do provide an opportunity for the interviewee to ask questions and seek clarification.
- Don't offend the interviewee in any way.
- Don't say things that are judgemental.
- Don't interrupt the interviewee in mid-sentence.
- Don't put words into the interviewee's mouth.
- Don't show what you are thinking by changing your tone of voice.

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#### Tool 9: Checklist for conducting a situational market analysis

**Instructions:** The following checklist can be used as a guide and adapted as necessary. The goal of the analysis is to ensure that the proposed risk reduction behaviour is feasible and culturally appropriate. You must also identify the ways in which social mobilization and communication can support the public health objectives of outbreak control and the uptake of risk reduction behaviour. Some audiences might require different communication messages and approaches for specific activities.

#### At-risk groups and populations

- Can particular targets or beneficiaries be segmented or identified? For occupational exposure to the disease, e.g. health workers, traditional healers and abattoir workers; for household or community exposure to the disease, e.g. women who care for sick household members.
- Are there particularly vulnerable or high-risk groups that should be reached?

#### Knowledge, awareness and perceptions

- What do individuals and communities know about the cause and transmission of the disease?
- What are the local terms or descriptions of the disease?
- What are the individual and community perceptions of the risk posed by the outbreak?
- Have they experienced previous outbreaks, and how have they managed them?
- What are the messages currently circulating within the community?

#### Information sources, channels and settings

- Where and from whom do people get information and why? Who are the 'trusted' and 'credible' information sources, and what makes them so, e.g. local leaders, religious leaders, health-care staff, influential people (formal and informal)?
- What media or channels of communication are available to promote your messages? Which channels are the most popular and influential? What traditional media are used? What are the current patterns of social communication? What active community networks and structures exist, and how are they perceived by the local population? What other organizations are addressing the issue in the community?
- Which settings are suitable for communication interventions, e.g. clinic, home, village?

#### Household and community practices

- What are the current health-seeking and health-care practices?
- Do the existing practices amplify the risk, and what beliefs and values support them?
- Are there existing practices that reduce risk, e.g. hand-washing, cooking food thoroughly, chlorination, and what beliefs and values support them?
- How are decisions made about seeking health care in communities and households?

#### Sociocultural, economic and environmental context

- Are there social and political tensions that would affect adoption of risk reduction practices?
- Do people have access to sufficient resources to implement the risk reduction practice? Do they have access to clean water? Are health services available and accessible? Is it difficult to transport sick people to clinics or hospitals?
- Are there traditional beliefs and social norms that might stop people from implementing risk reduction practices? And are there traditional beliefs and social norms that might favour implementation of risk reduction practices?

#### Tool 10: Semi-structured interviews

**Instructions:** Semi-structured interviews are useful for collecting information during a situational market analysis and during monitoring and evaluation. Open-ended questions with probes and prompts are used to elicit a wide variety of detailed responses on topics of interest. Who your informants are depends on the local context, but they might include child caregivers, local health service personnel, traditional healers, community leaders (elected or self-appointed), religious leaders, government officials and members of nongovernmental organizations.

A number of tools can be used for semi-structured interviews.

#### Free listing

The respondent is asked to say what comes freely to mind in answer to a specific question posed by the interviewer. For example:

- What are the common diseases of poultry in this area? [asked of a poultry farmer or wet-market butcher during an avian influenza outbreak]
- What are the local names for 'mosquito' here? [asked of a child caregiver, traditional healer, nurse or local shop-keeper selling medicines during a yellow fever outbreak].
- What preventive methods do people have to manage yellow fever here? [asked of a child caregiver, traditional healer, nurse, or local shopkeeper selling medicines during a yellow fever outbreak]
- What are your main concerns about [local term for e.g. avian influenza, Ebola haemorrhagic fever, yellow fever]?
- What kind of information do you need or would you like to have?
- Where do you obtain most of your information at present?
- How do you want information to be given to you?
- Do you know whether any particular group of people requires special information?
- Do you know whether another language or dialect is spoken in the community?

#### Focus group discussion

Focus group discussions can be used during a rapid situational market analysis and during monitoring and evaluation. Groups of 6–12 participants are manageable. Participants are not selected randomly, and you should make sure that the groups are homogeneous. If you visit several places to conduct semistructured interviews, you could organize two focus groups in a few communities (men and women separately if necessary). Spread the focus groups across each of your strategic communication settings.

Representatives of participant groups are usually sufficient for each discussion, such as child caregivers, government officials, local health service personnel, traditional healers, community leaders, religious leaders and members of nongovernmental organizations. Always collect background information on the respondents so that you can characterize the people interviewed, and giver these details in your report.

Skilled facilitation of discussions is extremely important. Open-ended questions with probes and prompts are used to elicit detailed responses on topics of interest. For example, a focus group discussion around a given disease outbreak might include questions such as:

- What are the common diseases in this community?
- What is the most important disease?
- What about (the disease that is experiencing an outbreak) [use local terms obtained from earlier free-listing]?
- Who is responsible for looking after children in this community?
- Who usually first detects illness in children?
- Who decides what should be done about the illness? We are interested in knowing everyone involved.

- If a child gets (the disease that is experiencing an outbreak), what treatment is given here? What is the first treatment usually given? Who decides?
- Under what circumstances would you send a child with (the disease that is experiencing an outbreak) to a (name one by one the different treatment options available in the community)?
- How can (the disease that is experiencing an outbreak) be prevented?

#### Top-of-the-mind analysis

Instructions: A 'top-of-the-mind' analysis allows you to explore people's perceptions of and immediate associations with the outbreak and the outbreak control interventions. It involves simply asking people to say the first thing that comes to their mind when they hear a particular word or phrase (linked to the behaviour or service being explored), then the second thing that comes to mind, then the third. In this way, after a round of questioning, you acquire a sense of what is on the minds of your beneficiary group. This can be done quickly, on the spot, as you are conducting interviews or meeting people. It gives a rapid insight into what people are thinking and feeling about an issue and helps you to define your behavioural and communication objectives.

First, identify the purpose of the tool. You might want to compare the perceptions and associations of different groups on the same topic, for example community members and health workers on 'isolation' or 'cholera'.

Secondly, explain the process, so people understand what you are trying to do. Try a few associations with words not related to the topic you are exploring. What is the first thing that comes to mind when I say 'insert word'? What is the second thing that comes to mind when I say 'insert word'? What is the third thing that comes to mind when I say 'insert word'?

Thirdly, interpret the results. Simple software such as Excel® can be used to generate graphs from the data collected.

Fourthly, use the data. A 'top-of-the-mind' analysis can provide useful information for developing messages and interventions. Look for where there is overwhelming consensus or dissension as this will give you clues about areas that require further investigation or when current perceptions and associations should be changed.

|                        | Nam      | e and occupation: Location:   |
|------------------------|----------|---|
| Time of day or segment | Activity | Observations and notes: Opportunities for promoting risk reduction practices, e.g. settings, channels and languages |
| Morning                |          |   |
| Mid-day                |          |   |
| Afternoon              |          |   |
| Evening                |          |   |

#### Day-in-the-life-of and moment-in-the-life-of analyses

Instructions: A 'day-in-the-life-of' analysis is used to explore the situations and daily context for which risk reduction behaviour is being recommended. This type of analysis is used to record the daily activities of the people you wish to engage, from the time they get up to the time they go to sleep. It helps you to identify communication contact points, settings and channels and to localize the suggested behaviour in their daily lives. This provides a better understanding of the factors that would support or act as barriers to adoption of the behaviour. It helps answer the questions "How can we give individuals and families information?", "What is the most appropriate channel or location for providing information?" and "How can we reduce the 'cost' of the proposed behaviour if it poses a problem in daily activities?"

For instance, a day-in-the-life-of analysis might reveal that most adults in the community are away from home most of the day, working in the fields. This will raise various strategic questions, such as "How can we provide information to this group of people?" and "How can we reduce the 'cost' of the recommended behaviour, by making it less difficult for them to leave their fields to be vaccinated?" The results of the analysis might be recorded as follows:

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#### Tool 11: HIC-DARM Analysis

Instructions: This tool helps you determine your target groups and the level of the messages for different groups. HIC-DARM provides a framework for 'market' segmentation, which allows you to identify priorities within the population and direct particular messages or actions to them. In general, a segment is a subset of a larger population that shares certain characteristics. The two main advantages to segmentation are that you can meet the needs of smaller segments better than if you target everyone, and, if you are operating with limited resources, you can become more efficient and effective if you determine which segments require more resources than others and tailor your strategies accordingly.

**H**ear about the behaviour,

Informed about it,

Convinced that it is worthwhile.

Decide to do something about our conviction,

Act on the new behaviour.

Reinforce our action by feeling satisfied about participating

Maintain the behaviour.

With HIC-DARM you can segment your target groups in relation to where they are within the behaviour adoption process. Each dimension of HIC-DARM calls for an appropriate communication intervention. It might help to think of HIC as the information part, when you assess people's understanding of the disease, how it is transmitted and where people should go for treatment. DARM relates to the interventions and getting people to take action. If you find that most people haven't heard about the disease, you should concentrate your activities on informing them about the disease and the prevention and control programme. If people already have this information, you might concentrate on convincing them to take action by publicizing endorsements of people who have already taken action and what it did for them. In reality, you will need a mixed strategy to deal with the spectrum of behavioural and communication challenges.

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#### Tool 12 Template for channels and settings

This tool will help you to identify the most appropriate channels, existing structures, and the most credible voices to carry your messages. It will also help you to identify the most suitable settings for different audiences and will allow you to anticipate where problems may be likely to occur. Use this in combination with other analytical tools.

|   | Audience         |                    |        |
|---|------------------|--------------------|--------|
|   | Primary audience | Secondary audience | Others |
| Sources of<br>Information that<br>are trustworthy and<br>credible |                  |                    |        |
| Channels of information dissemination                             |                  |                    |        |
| Feedback to ensure that strategy is effective                     |                  |                    |        |
| Settings (locations)  |                  |                    |        |

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#### Tool 13: Identifying key communication and non-communication issues

**Instructions**: This tool can be used to identify what should be in place to ensure that behavioural and social interventions can work effectively.

| Emerging Issues that can be addressed by communication and social mobilization interventions | Emerging Issues that require non-communication interventions |
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#### **COMBI Planning Step 3**

#### Define the behavioural and communication objectives

By analysing the results of the situational market analysis and reviewing the behavioural objectives, you will be able to distinguish what your behavioural and social communication strategy will and will not be able to achieve. You can now start to refine your preliminary behavioural objectives and define your communication objectives.

| The 1-3 key behavioural objectives to reduce risks are:                      |
|--|
| 1.   |
| 2.   |
| 3.   |
| The communication objectives in order to achieve behavioural objectives are: |
| 1  |
| 2  |
| 3  |
| 4  |
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#### **COMBI Planning Step 4**

#### Design an overall strategy

#### Tool 14a: Restate your behavioural objectives

The next stage will help you to define the overall strategy to achieve the behavioural and communication objectives.

An example from a dengue haemorrhagic fever programme.

The three main behavioural objectives for reducing risk are:

- to prompt residents in every household in xxx district to carry out a 30-min inspection of their houses every Sunday, both inside and out, for potential mosquito larval sites over the next xx weeks (x date-x date);
- to prompt every person with fever during the next xx weeks to assume that it is dengue haemorrhagic fever and to go immediately (at least within 24 h) to the nearest health clinic for diagnosis and treatment; and
- to prompt every village, community or block to form a dengue volunteer inspection team to conduct weekly larval site inspections around the community (not within houses) and to take action to rid the area of the breeding sites.

#### Tool 14b: Restate your communication objectives

In the example above, the communication objectives for achieving the behavioural objectives are to ensure that:

- xx people in (district/village) understand that there is a potential outbreak of dengue haemorrhagic fever in their communities and to raise awareness of the seriousness of the situation and the importance of preventive and control actions;
- xx people in (district/village) and dengue volunteer inspection teams receive clear, accurate information about the signs and symptoms of dengue, where to obtain help and what they should do:
  - all health-care professionals in public and private clinics serving xx people in (district/village) are able to diagnose rapidly and give appropriate treatment and advice on dengue; and
  - information on the outbreak, how it is being managed and the measures being taken to provide rapid diagnosis and treatment is communicated in a timely, relevant manner.
- xx people in (district/village) understand that there is a potential outbreak of dengue haemorrhagic fever in their communities and to raise awareness of the seriousness of the situation and the importance of preventive and control actions;
- xx people in (district/village) and dengue volunteer inspection teams receive clear, accurate
  information about the signs and symptoms of dengue, where to obtain help and what they should
  do;
- all health-care professionals in public and private clinics serving xx people in (district/village) are able to diagnose rapidly and give appropriate treatment and advice on dengue; and
- information on the outbreak, how it is being managed and the measures being taken to provide rapid diagnosis and treatment is communicated in a timely, relevant manner.

#### Describe your integrated strategy based on the 5 communication action areas below

| Try to | Try to do the same below:  |  |  |
|--------|--|--|--|
| 1.     | Public advocacy and mobilizing decision-makers and administrative structures |  |  |
| 2.     | Community mobilization   |  |  |
| 3      | Personal selling and mobilizing local networks and advocates                 |  |  |
| 4      | Promotional materials and advertising  |  |  |
| 5      | Point-of-service promotion   |  |  |
| 6      | Others   |  |  |

| The o | communication action areas for achieving your objectives |
|-------|--|
| 1.    |  |
| 2.    |  |
| 3     |  |
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#### **COMBI Planning Step 5**

#### Develop detailed plan of action and a budget

#### Tool 15

Detailed Implementation Plan: The example of a planning and monitoring table below lists detailed activities for each communication action area. This ensures that the planning team understands who is doing what, when and how, and that progress is followed-up

Example: Detailed plan of action for communication interventions

| Strategy             | Comr | nunication intervention   |                                |        |             |   |   |   |
|----------------------|------|---|--------------------------------|--------|-------------|---|---|---|
| Mobilizing decision- |      | Task  | Responsible person             | Budget | June (week) |   |   |   |
| makers               |      |   | person                         |        | 1           | 2 | 3 | 4 |
|                      | 1.1  | Prepare a two-page briefing on mass vaccination to be executed on XX. To be prepared in xx languages.   | District<br>medical<br>officer |        |             |   |   |   |
|                      | 1.2  | Share the briefing paper and social mobilization plan with district departments and nongovernmental organizations that will be directly involved in implementation. Share the plan of action and secure commitment to specific actions. | District<br>medical<br>officer |        |             |   |   |   |
|                      | 1.3  | Agree and set up a management and implementation structure to oversee and coordinate the social mobilization plan and organize a schedule of regular meetings.  | District<br>medical<br>officer |        |             |   |   |   |
|                      | 1.4  | Prepare and distribute a memo to all health personnel in the district, informing them of the mass vaccination plan, urging their support and explaining what they should do.  | District<br>medical<br>officer |        |             |   |   |   |

|                                      | Timeline              |  |  |  |
|--------------------------------------|-----------------------|--|--|--|
|                                      | Budget                |  |  |  |
|                                      | Responsible<br>person |  |  |  |
|                                      | Task description      |  |  |  |
| Activities                           | o<br>N                |  |  |  |
| Strategy (communication action area) |                       |  |  |  |

#### Tool 16: Monitoring Plan

Instructions: The tool below lists examples of questions asked in each form of monitoring, with some examples of indicators and methods of collecting the information.

An example of a monitoring table

| Key questions  | Indicator  | Data collection method   |
|--|--|--|
| Are activities being implemented as planned? Are outputs being delivered as planned? Are activities within the budget?   | On the basis of the implementation schedule, plan of action and budget, for example: number of participants in meetings number of posters produced and distributed number of radio spots aired number of volunteers trained and engaged in social mobilization number of households visited costs within budget  | Activity reports Attendance sheets Financial reports   |
| Process  | Indicator  | Data collection method   |
| Is the message or activity reaching the people for whom it was designed?  Is participation good?  To what extent are outbreak interventions being adapted to local needs?  Is there a recent change or trend that should be considered?  Are there any changes in the social, political or policy context that might affect the control measures and the COMBI strategy? | Examples of quantitative indicators: % of target population who have heard or seen messages and activities % of target audience who understand, like or agree with messages % of target audience who know the symptoms of the disease numbers of women and men who have been actively involved in social mobilization and other outbreak control interventions Examples of qualitative indicators: Existence of circulating rumours or messages that promote non-participation Participants feel that their concerns and ideas are taken into account by the local outbreak management committee Interventions are perceived as relevant and responding to the expressed needs of the target population Examples of quantitative indicators % accurate media reporting and coverage Examples of qualitative indicators: Evidence of communication hoaxes that undermine response strategies Evidence of conflicting messages | Rapid surveys, interviews and observation through: central location intercept interview focus group discussions observation at service and delivery points interviews with field personnel involved in outbreak response observation of field staff carrying out interventions in local communities review and analysis of media coverage Informal conversations and meetings with key. grass roots organizations, journalists etc |

| Behaviour   | Indicator   | Data collection method  |
|---|---|---|
| As a result of the interventions, are target populations adopting the desired behaviour?  Objective 1  Objective 2  Objective 3   | Examples of quantitative indicators: % of target population who have adopted the desired behaviour % who can describe risk reduction practices and say they are carrying them out Examples of qualitative indicators: Members of target populations believe that the proposed behaviour is effective in reducing risk Observation of applied risk reduction practices | Local authority report cards Rapid survey Health facility data or investigation forms Focus groups Key informant interviews |
| Are activities being implemented as planned?  Are outputs being delivered as planned?  Are activities within the budget?  |   |   |
| Process Is the message or activity reaching the people for whom it was designed? Is participation good? To what extent are outbreak interventions being adapted to local needs? Is there a recent change or trend that should be considered? Are there any changes in the social, political or policy context that might affect the control measures and the COMBI strategy |   |   |
| Behaviour  As a result of the interventions, are target populations adopting the desired behaviour?   |   |   |

# Tool 17. Develop an implementation plan for monitoring

Once you have established indicators for each monitoring and evaluation category (see tool 16), you can use a table like that presented below to summarize the data collected on the first two to three indicators for each category. The outbreak management team should agree on the main indicators and expected changes from baseline. See example table below.

| Responsible Organization   | Staff member of local partner or member of COMBI team or someone else involved in event planning and evaluation (e.g. outside agency or M&E consultant) or previously trained community member(s)   |
|--|---|
| Frequency of data collection   | At each event   |
| Data Collection Method   | Activity reports (meeting minutes, supervision reports, mission/travel reports etc.) Situation updates Attendance sheets  |
| Expected<br>Change/  | Attendance: XX% increase in the participation of community members in local events on outbreak control and response organized within the last XX days/weeks. Quality of participation: New information/facts and suggestions by event participants that are critical to outbreak control interventions or sheds new light on a specific issue |
| Baseline   | If your meeting is part of a series, or builds upon a previous event, compare with attendance data from previous relevant meetings  |
| Activity (for implementation and some categories of process monitoring ONLY) | Community meetings and dialogue Workshop, Health fair or point-of-service   |
| Indicator Description (include quantitative and qualitative                  | Sample implementation indicators: Attendance and quality of participation in local meetings re: outbreak control and response   |

| e c  | o  | Φ <u>C</u>  |
|--|--|---|
| Responsible Organization   | Staff member of local partner or member of COMBI team or someone else involved in program monitoring and evaluation (e.g. outside agency or M&E consultant) or previously trained community member(s)  | Staff member of local partner, or member of COMBI team, or someone else involved in program monitoring and evaluation (e.g. outside agency or M&E consultant) or previously trained community member(s) |
| Frequency of<br>data collection  | At regular intervals after program implementation/launch (days, weeks, month, etc.) depending on outbreak duration and level of urgency on collecting data early on  | At regular intervals after program implementation (X days, X weeks, X month, etc.) depending on outbreak duration and level of urgency on early data collection   |
| Data Collection Method   | Rapid surveys, interviews and observation with key audiences and stakeholders through: Central location intercept interview Focus group discussions Observation at service and delivery points Interviews with key field personnel involved in outbreak response Observation of field staff carrying out intervention in communities | Local authority report cards Rapid survey Health facility data/ investigation forms Focus groups Key informant interviews   |
| Expected<br>Change/  | % of intended population who have heard/seen messages and activities re: your plan and remember core messages after XX time from launch of your interventions  | % of intended population who have adopted the desired behavioural practices within XX days/weeks from implementation of intervention  |
| Baseline   | Percentage of intended populations who may know/ remember key facts highlighted by your core messages (prior to your implementation)   | Percentage of intended population who practiced recommender behaviour prior to your implementation  |
| Activity (for implementation and some categories of process monitoring ONLY) | This is not activity- specific since multiple activities of an integrated COMBI plan contribute to changes in this indicator   | This is not activity- specific since multiple activities of an integrated COMBI plan contribute to changes in this indicator  |
| Indicator Description (include quantitative and qualitative parameters)      | Sample process indicator: message exposure and retention   | Sample behavioural indicator. Adoption of recommended outbreak/ emergency behaviour (e.g., sheltering in place, immunization, etc.  |

## **COMBI Planning Step 6**

Using Tools 15 - 17 implement and monitor your strategy, identify trends and adapt if necessary

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### **NOTES**

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# Annex 1

# Essential facts about major outbreak-prone diseases

л 1

### Currently known transmission routes of epidemic-prone diseases

| Mode of transmission              | Disease   |
|-----------------------------------|---|
| Contact                           |   |
| Direct environmental, e.g. faeces | Highly pathogenic avian influenza   |
| Direct or indirect, bloodborne    | Crimean Congo haemorrhagic fever Ebola haemorrhagic fever Hendra virus infection Marburg haemorrhagic fever Nipah virus disease Rift Valley fever West Nile virus infection |
| Airborne                          | Influenza<br>Measles<br>Meningococcal meningitis<br>Nipah virus disease   |
| Food and water                    | Cholera<br>Nipah virus disease<br>Rift Valley fever   |
| Vector-borne<br>Mosquito          | Chikungunya fever Dengue haemorrhagic fever Rift Valley fever Yellow fever  |
| Flea                              | Plague  |
| Tick                              | Crimean Congo haemorrhagic fever  |
| Perinatal                         | Crimean Congo haemorrhagic fever Ebola haemorrhagic fever Marburg haemorrhagic fever Nipah virus disease Rift Vallley fever West Nile virus infection                       |
| Blood transfusion                 | West Nile virus infection   |
| Organ transplant                  | West Nile virus infection   |

## Transmission routes and groups potentially at high risk

| Mode of transmission                                     | Type of transmission                                 | Potential transmission routes   | High-risk groups and individuals   |
|--|--|---|--|
| Contact (direct or indirect: bloodborne)                 | Human-human  | Direct or indirect contact with blood, secretions, organs, other body fluids or skin lesions of infected people or recently contaminated objects Burial ceremonies in which people have direct contact with the body Infected semen up to 7 weeks after clinical recovery Unsafe injections | General community,<br>caregivers of infected<br>people, hospital staff,<br>laboratory workers  |
|  | Domestic animal-<br>human                            | Direct or indirect contact with blood, secretions or other body fluids of infected animals During slaughter or butchering, assisting at animal births, conducting veterinary procedures or disposal of carcasses or fetuses Ingesting unpasteurized or uncooked milk of infected animals    | People who slaughter<br>and handle animals,<br>such as herders, farmers,<br>slaughterhouse workers,<br>veterinarians and<br>household members<br>People who drink and eat<br>uncooked products from<br>infected animals, e.g. milk,<br>blood, meat |
|  | Wildlife-human                                       | During slaughter or butchering, assisting at animal births, conducting veterinary procedures or disposal of carcasses or fetuses Entry into caves or mines inhabited by bat colonies  | Hunters, wildlife staff,<br>miners, soldiers, tourists<br>visiting caves or mines,<br>health-care workers  |
| Airborne (inhalation of contaminated air)                | Human-human  | Close contact with infected respiratory tract excretions and droplets   | People in close, regular contact with infected people People who touch contaminated objects, for instance after an infected person has sneezed, coughed or transferred saliva  |
| Food and water (ingestion of contaminated food or water) | Animals infecting<br>human food or<br>drinking-water | Eating food contaiminated by bats   | General community in endemic areas   |
|  | Human-human  | Direct contact with the mouth of an infected person Food and utensils contaminated by infected people who did not wash their hands after defaecating  | Caregivers of infected people, health-care workers   |
| Vector-borne   | Mosquitoes   | Bites from infected mosquitoes  | People living in endemic areas   |

## COMBI Field workbook

| Mode of transmission | Type of transmission | Potential transmission routes | High-risk groups and individuals  |
|----------------------|----------------------|-------------------------------|---|
|                      | Ticks                | Bites from infected ticks     | According to season,<br>people lving in endemic<br>areas, people who work<br>with livestick in endemic<br>areas, health-care<br>workers |
|                      | Fleas                | Bites from infected fleas     | General community during an outbreak  |
| Perinatal            | Human-human          | Transplacental transmission   | Infants in utero or during labour   |
| Blood transfusions   | Direct or indirect   | Blood transfusion             | People who have blood transfusions  |
| Organ transplants    | Direct               | Organ transplant              | People who have organ transplants   |

